FINAL Restoration Advisory Board (RAB) Work Plan

Former Camp Croft Spartanburg, South Carolina

April 2013

DERP-FUDS Project No. I04SC001603

Contract No.:W912DY-10-D0025

Delivery Order No.: 0012

PREPARED FOR:



U.S. Army Corps of Engineers, Huntsville Center U.S. Army Engineering and Support Center

4820 University Square Huntsville, Alabama 33816-1822

Geographical District:

Charleston



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Former Camp Croft Spartanburg, South Carolina

Prepared for: U.S. Army Corps of Engineers, Huntsville Center

Prepared by: PIKA-PIRNIE JV, LLC 12723 Capricorn Drive Suite 500 Stafford, Texas 77477

Our Reference:

DERP-FUDS Project No. 104SC001603 Contract No.: W912DY-10-D0025 Delivery Order No.: 0012

Date: April 2013

The views, opinions, and/or findings contained in this report are those of the author(s) and should not be construed as an official Department of the Army position, policy, or decision, unless so designated by other documentation.

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Acronyms and Abbreviations

CIF Community Interest Form

DERP Defense Environmental Restoration Program

DID Data Item Description

EE/CA Engineering Evaluations/Cost Analyses

EP Engineer Pamphlet

FUDS Formerly Used Defense Site

MR Munitions Response

OOU Ordnance Operable Unit

PIKA PIKA International, Inc.

PIKA-PIRNIE JV Team PIKA International, Inc. (PIKA)/Malcolm Pirnie, Inc. (Pirnie) Joint Venture

(JV), LLC

Pirnie Malcolm Pirnie, Inc.

PWS Performance Work Statement

QCP Quality Control Plan

RAB Restoration Advisory Board

USACE United States Army Corps of Engineers

USAESCH United States Army Engineering and Support Center, Huntsville

WERS Worldwide Environmental Remediation Services

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1. Introduction

In accordance with the Performance Work Statement (PWS) dated July 2, 2012 (USACE 2012b) (Appendix A), the PIKA International, Inc. (PIKA)/Malcolm Pirnie, Inc. (Pirnie) Joint Venture (JV), LLC (the PIKA-PIRNIE JV Team) has developed this Restoration Advisory Board (RAB) Work Plan to document support services to maintain the existing RAB for the Former Camp Croft in Spartanburg, South Carolina. This document was prepared under the Worldwide Environmental Remediation Services (WERS) Contract Number W912DY-10-D0025, Delivery Order Number 0012, administered by the United States Army Engineering and Support Center, Huntsville (USAESCH) (USACE 2012a) in accordance with the PWS and all applicable United States Army Corps of Engineers (USACE) guidance, Data Item Description (DID) WERS-001.01, Formerly Used Defense Site (FUDS) Public Involvement Toolkit, and Engineer Pamphlet (EP) 200-3-1 (USACE 2011).

1.1 Purpose

The RAB was established as a forum for discussion and exchange of information between USACE, state and local regulators, and the community about Munitions Response (MR) activities scheduled for the Former Camp Croft. The RAB provides an opportunity for the stakeholder to have a voice and actively participate in the review of technical documents, progress of removal activities, and provide individual advice to the decision-makers regarding restoration activities.

The RAB was established in accordance with the Department of Defense RAB Implementation Guidelines and the FUDS RAB Execution and Implementation Requirements, in accordance with EP 1110-3-8, *Public Participation in the Defense Environmental Restoration Program (DERP) for FUDS* (USACE 2004).

1.2 Scope

The PIKA-PIRNIE JV Team has been tasked under the PWS to manage and execute the ongoing RAB for the Former Camp Croft. This RAB Work Plan provides a detailed description of the management approach and execution of the RAB.

The PIKA-PIRNIE JV Team will provide personnel to manage, support, and execute the Former Camp Croft RAB for three years, based on the Task Order period of performance. The level of effort required to support and advise the RAB will be driven by the height of public interest, the complexity and number of issues raised by the MR



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process, the level of support and independent review and guidance requested by the RAB members, the occurrence of accidents at the site, safety concerns, and factors that cannot be anticipated.

The PIKA-PIRNIE JV Team responsibilities will include:

- Conduct quarterly RAB meetings at convenient times and in a location in the vicinity of the Former Camp Croft;
- Prepare agenda, presentation, and briefing of RAB meetings;
- Prepare RAB meeting minutes;
- Provide Monthly Status Reports;
- Maintain the project schedule;
- Monitor public publications and information relevant to the project;
- Issuance of public notices and invitations to concerned parties; and
- Maintain an electronic data repository in the form of a project website.

1.3 Site Description and Background

Camp Croft was established as a World War II Army Infantry Replacement Training Center on January 10, 1941. The camp consisted of two general areas that included a series of firing ranges and a troop housing area with attached administrative headquarters. The Former Camp Croft is located approximately five miles southeast of Spartanburg, South Carolina, and encompasses approximately 19,045 acres. A portion of the former training facility is currently used as Croft State Park, operated by the State of South Carolina. There are also residential, recreational, industrial, and commercial areas within the boundary of the Former Camp Croft.

1.3.1 Munitions Response Activities

The following MR activities have occurred since the inception of the Community Relations Program at the Former Camp Croft. Two Engineering Evaluations/Cost Analyses (EE/CA) have been completed for the Former Camp Croft. Areas of investigation are divided into smaller, manageable areas referred to as ordnance operable units (OOUs). Munitions removal has occurred at OOU3 and OOU6 per the recommendations of the EE/CA and subsequent Action Memoranda.



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- Phase I January 1996
- Action Memorandum dated February 1996
- Phase II January 1998
- Phase I Removal Actions in Wedgewood 1996-1997
- Action Memorandum dated March 1999
- Munitions Clearance at OOU6 1998-1999
- Phase II Removal Actions in Wedgewood 1999-2000, 2005-2006

1.4 Work Plan Organization

This RAB Work Plan consists of the following sections and guidance documents, provided as appendices:

- 1. **Introduction** Section 1 presents the purpose of the report, scope, site description and background, and the report organization.
- 2. **Technical Management Approach** Section 2 presents the technical approach for managing and executing the RAB for the Former Camp Croft.
- Quality Control Plan Section 3 presents the organization, guidelines, and uniform procedures to be followed by the Project Team associated with the completion of RAB support for the Former Camp Croft.
- **4. References** Section 4 lists the references used in this document.

Appendices:

- A. Performance Work Statement, dated July 2, 2012
- B. Project Schedule



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2. Technical Management Approach

The PIKA-PIRNIE JV Team will provide all logistical support for the Former Camp Croft RAB. The RAB will meet on a quarterly basis at a location in proximity to Croft State Natural Area to facilitate attendance. The PIKA-PIRNIE JV Team will notify the community and RAB members of each scheduled meeting approximately two weeks prior via the following:

- · Mailed meeting reminder cards;
- Paid advertisements of the meetings in the local newspapers;
- Public notices; and
- Posting on the Former Camp Croft website.

The mailing list will continually be updated with addresses of meeting attendees and notifications of interested parties via word-of-mouth. The PIKA-PIRNIE JV Team will coordinate all meeting logistics, including development of an agenda and an opportunity for an on-site RAB rehearsal prior to the meeting and in coordination with the RAB Chair and USACE. The PIKA-PIRNIE JV Team will also secure a meeting facility that is handicapped accessible and satisfies all audio-visual requirements.

2.1 RAB Members

At the completion of the current RAB term (April 2011-2013), Community Interest Forms (CIFs) will be distributed to individuals interested in being considered for the next RAB and will be made available for the general public at the Spartanburg County Public Library. RAB selection will be in accordance with EP 1110-3-8, *Public Participation in the DERP for FUDS* (USACE 2011).

The following process will be followed for solicitation of new RAB members at the completion of their term, which is currently two years. The RAB will be comprised of representatives from federal, state, and local government agencies, and members of the local community. Membership will reflect the composition of the community near the Former Camp Croft and diverse local interests.

The PIKA-PIRNIE JV Team will make an effort to draw a diverse membership from the local business community, local medical community, residents and owners of property on or near the Former Camp Croft, public interest groups, local government, and religious and educational institutions.



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RAB members will serve as a conduit for information flow to and from the community. They will be asked to review a variety of information concerning the site restoration, including draft and final technical documents, proposed and final plans, status reports, and consultants' reports. The members will be responsible for reviewing this material and providing comments and input at the RAB meetings.

2.2 Project Management

The PIKA-PIRNIE JV Team Project Manager, Mr. Patrick Shirley, will be responsible for developing project schedules and budgets, and ensuring that all deliverables satisfy project requirements and are conducted in accordance with applicable DIDs. Mr. Shirley will be supported by in-house Information Technology personnel for maintaining the website and electronic data repository and Support Leads for assistance with RAB meetings and deliverables. A list of project personnel is provided below.

PIKA-PIRNIE JV Team					
Title	Name				
Project Manager	Patrick Shirley				
Support Lead	Jen Dottorelli				
Support Lead	Heather Kirlin				
Website Lead	Julee Jaeger				

2.3 Project Schedule

A schedule has been prepared to show the anticipated timeframe necessary to complete tasks associated with the Former Camp Croft project. The proposed project schedule is provided in Appendix B. Updates of the schedule will be provided as part of the Monthly Status Reports to document the current status of the project and to identify the current dates for completion of remaining tasks.

2.4 Data Repository/Project Website

The existing Former Camp Croft website and electronic data repository domain will be transferred to the PIKA-PIRNIE JV Team server host in October 2012. The website and electronic data repository will be managed and modified by the PIKA-PIRNIE JV Team as necessary to provide quality information to the Former Camp Croft community, as well as the USACE. Management of the website will include publishing webpages, monitor site usage statistics, providing a site feedback option, and publishing informational documents (e.g., RAB meeting minutes/report). Backup of the website will be completed on a nightly basis.



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The public will be able to readily view the history of the Former Camp Croft, the schedules for upcoming meetings, meeting transcripts and minutes, and electronic data repository. At the conclusion of the period of performance, a back-up of all RAB data will be created for distribution to the USACE.

Former Camp Croft documents will also be added to the information repository at the Spartanburg County Public Library.

2.5 Public Publications and Correspondence

The PIKA-PIRNIE JV Team will subscribe to, and routinely review local newspapers for relevant project-related articles. Articles will be posted to the Former Camp Croft website and forwarded to the USACE for their files. Inquiries from members of the community will be coordinated through the USAESCH and USACE, Charleston District in accordance with DID MR-055, *Telephone Conversations/Correspondence Records* (USACE 2003a). These records will be prepared for each conversation and maintained as part of the project file. Mailing lists will be routinely updated for accurate and timely meeting notifications.

2.6 RAB Meeting Report

A transcriber will be present at each RAB meeting. Transcripts will be posted on the Former Camp Croft website and copies will be provided to the USAESCH and USACE, Charleston District in accordance with DID MR-045, *Report/Minutes, Record of Meeting* (USACE 2003b).

2.7 Project Reporting

The Project Manager will report activities completed during the reporting period, as well as schedule and budget compliance to the USAESCH, on a monthly basis (Monthly Status Report). This report will also provide a list of significant actions and events for the next reporting period to enable the USAESCH and USACE, Charleston District Project Managers to remain proactively engaged as necessary in the Former Camp Croft RAB.

In addition, electronic data repository files will be provided to the USAESCH on a quarterly basis as a CD/DVD.



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3. Quality Control Plan (QCP)

The primary objective of the QCP is to establish the framework required to facilitate meeting the USACEs project goals of managing and executing the RAB for the Former Camp Croft.

3.1 Communications

Only those individuals assigned to this project, as defined in this manual, will communicate with representatives of the USACE. All communications must be through proper channels as defined in the project organization chart. Communications of an official nature must be written, clear, direct, and professional.

3.2 Written Materials

Written materials prepared for public dissemination will be reviewed for format, content, accuracy, and grammar. After a review has been conducted, all material prepared for public consumption will be submitted to the USAESCH and USACE, Charleston District for concurrence prior to release.

3.3 Electronic Data Repository and Website Maintenance

The QC process for website maintenance and data upload includes various protocols to ensure data integrity and completeness. The Former Camp Croft website will be hosted 24 hours per day/7 days per week. The hosting server will be continuously monitored to verify correct operation.

The PIKA-PIRNIE JV Team will maintain a public-facing *live* website. In the website maintenance process, the PIKA-PIRNIE JV Team also builds a *development* website for client review. Updated pages will be posted to the *development* website, evaluated for layout, linking, and editorial content, and then sent to the client for review. Once approved by the client, the pages will be posted to the *live* website where the general public will be able to access the information.

Only information which has been approved for public use and provided by the USAESCH will be posted to the website. All documentation is subject to rigorous examination for accuracy prior to being uploaded. Web pages will be evaluated with each update to ensure that all links throughout the site are complete.



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3.4 Control of Documents and Records

The PIKA-PIRNIE JV Team Support Lead is responsible for receiving, date stamping, distributing, logging, filing, indexing for retrieval, and archiving all project documents for project use and historical purposes as they pertain to the PIKA-PIRNIE JV Team's internal filing system.

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4. References

- USACE 2003a. DID MR-055, *Telephone Conversations/Correspondence Records*. December 1.
- USACE 2003b. DID MR-045, Report/Minutes, Record of Meeting. December 1.
- USACE 2004. EP 1110-3-8, Public Participation in the Defense Environmental Restoration Program (DERP) for Formerly Used Defense Sites (FUDS). April 9.
- USACE 2011. EP 200-3-1 Public Participation Requirements for Defense Environmental Restoration Program (DERP). September 30.
- USACE 2012a. WERS Contract No. W912DY-10-D-0025, Delivery Order No. 0012. Restoration Advisory Board, Former Camp Croft, Spartanburg, SC. August 31.
- USACE 2012b. Performance Work Statement, Restoration Advisory Board (RAB) Support, Former Camp Croft, Spartanburg, SC, Project No. I04SC001603. July 2.



Appendix A

Performance Work Statement, dated July 2, 2012

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Section B - Supplies or Services and Prices

CIN: W31RYO223375720002

ITEM NO	SUPPLIES/SERVICES	MAX	UNIT	UNIT PRICE	MAX AMOUNT
0001		QUANTITY 1	Lump	\$6,227.00	\$6,227.00
EXERCISED OPTION	RAB WORK PLAN/QAS FFP TASK 1 IN ACCORDAN	CE WITH THE P	Sum ERFORMAN	CE WORK	
	STATEMENT DATED 02 FOB: Destination MILSTRIP: W31RYO223 PURCHASE REQUEST 1	337572	YO22337572		
				MAX NET AMT	\$6,227.00
	ACRN AA CIN: W31RYO223375720	0001			\$6,227.00
ITEM NO	SUPPLIES/SERVICES	MAX QUANTITY	UNIT	UNIT PRICE	MAX AMOUNT
0002		1	Lump Sum	\$45,145.00	\$45,145.00
EXERCISED OPTION	RAB FFP				
	TASK 2 IN ACCORDAN STATEMENT DATED 02 FOB: Destination	2 JULY 2012.		NCE WORK	
	PURCHASE REQUEST 1	NUMBER: W31R	YU22337572		
				MAX NET AMT	\$45,145.00
	ACRN AA	2002			\$45,145.00

ITEM NO 0003 EXERCISED OPTION	RAB YEAR 2 FFP TASK 1 IN ACCORDAN STATEMENT DATED 02 FOB: Destination PURCHASE REQUEST N	2 JULY 2012.	UNIT PRICE \$38,875.00 CE WORK	MAX AMOUNT \$38,875.00
	ACRN AA CIN: W31RYO223375720	0003	MAX NET AMT	\$38,875.00 \$38,875.00
ITEM NO 0004 EXERCISED OPTION	SUPPLIES/SERVICES RAB YEAR 3 FFP TASK 1 IN ACCORDAN STATEMENT DATED 02 FOB: Destination PURCHASE REQUEST N	2 JULY 2012.	UNIT PRICE \$38,875.00 CE WORK	MAX AMOUNT \$38,875.00
			MAX NET AMT	\$38,875.00

ACRN AA

CIN: W31RYO223375720004

\$38,875.00

ITEM NO SUPPLIES/SERVICES MAX UNIT UNIT PRICE MAX AMOUNT QUANTITY

0005 1 Lump \$8,328.00 \$8,328.00

0005 1 Lump \$8,328.0 Sum

OPTION ADDITIONAL QUARTERLY MEETING

FFP

FOB: Destination

MAX \$8,328.00

TASK TABLE

TASK TABLE W912DY-10-D-0025 TASK ORDER 0012

NET AMT

CAMP CROFT RESTORATION ADVISORY BOARD (RAB)						
TASK/TITLE	QTY	UNIT	PRICE	TOTAL		
RAB WORK PLAN/QASP, (FFP)	1	L.S.	\$6,227.00	\$6,227.00		
RAB, (FFP/UP)	1	L.S.	\$45,145.00	\$45,145.00		
RAB YEAR 2, (FFP/UP)	1	L.S.	\$38,875.00	\$38,875.00		
RAB YEAR 3, (FFP/UP)	1	L.S.	\$38,875.00	\$38,875.00		
ADDITONAL QUARTERLY MEETING,						
(FUP)(OPTIONAL)		EA	\$8,328.00			
TOTAL AMOUNT				\$129,122.00		

PWS

PERFORMANCE WORK STATEMENT RESTORATION ADVISORY BOARD (RAB) SUPPORT FORMER CAMP CROFT SPARTANBURG, SC PROJECT NO. 104SC001603 02 JULY 2012

1.0 OBJECTIVE: The Objective of this task order is to provide management, support, and execution of the Former Camp Croft, SC Restoration Advisory Board (RAB). This work is to be performed in accordance with EP 200-3-1 "Engineering and Design - Public Participation in the Defense Environmental Restoration Program (DERP) for Formerly Used Defense Sites (FUDS)."

2.0 BACKGROUND:

- 2.01 Work under this Performance Work Statement (PWS) falls within the Military Munitions Response Program (MMRP) for Camp Croft, a Formerly Used Defense Site (FUDS). The Contractor shall perform all work in compliance with the Comprehensive Environmental Response, Compensation, and Liability Act (CERCLA) and the National Contingency Plan (NCP), 40 CFR Part 300.
- 2.02 Available Site Specific information will be provided with the request for proposal for contractor review and use via either a designated Internet site or delivery of recorded data on CD/DVD. This information may include but is not limited to general site history, previous investigations and other documentation.

3.0 GENERAL REQUIREMENTS:

- 3.01 **Contractor Methods:** This is a performance based task order. The performance objectives and standards included herein are the basis of the task order requirements. The technical approach and level of effort expended to achieve task order objectives and standards are solely up to the contractor to select and adjust as necessary through the life of the task order. The Government recognizes the contractor's right to change the technical approach and level of effort from that proposed with the understanding that the contractor shall still meet all project objectives and gain government Quality Assurance acceptance in order to receive payment.
- 3.02 Quality monitoring and measurement: The contractor will be evaluated periodically during performance of this task order to ensure compliance with the proposed and accepted performance goals, regulations, guidance and DIDs, and to document that acceptance criteria (AC), delivery schedule, and the overall completion date are being met. This evaluation will be performed according to a Quality Assurance Surveillance Plan (QASP). A programmatic QASP will be provided by the government as a starting point for the contractor prepared Draft QASP per Task 1. The government will finalize the contractor's Draft QASP. This final QASP will be supplied to the contractor and used by the government to evaluate the contractor's performance. Failure to adequately complete any service or submittal to at least a satisfactory level of quality or timeliness may result in a repeat of the work, or a poor performance evaluation, or both.
- **3.03 Performance Requirements.** Performance requirements are addressed in each task and summarized in the Performance Requirements Summary (PRS) provided in Attachment A. Performance metrics are provided in Attachment B. If discrepancies or ambiguity exists between the documents, the order of precedence is 1) the Task; 2) Performance Requirements Summary; 3) Performance Metrics
- **3.04 Task pricing**: A pricing schedule is provided in Attachment C which will be used as a basis for negotiation of price increase or decrease due to government changes in the specified performance objectives
- 3.1 Task 1, Work Plan and QASP (FFP): This is a Firm Fixed Price Task.

Objective: Prepare, submit and gain acceptance of a WP *and QASP* that is a detailed and comprehensive plan covering <u>all</u> aspects of the RAB execution.

Performance Standard: Prepare the WP in accordance with data item description (DID) WERS-001.01, FUDS Public Involvement Toolkit, Denix Website and EP 200-3-1. The contractor shall use the applicable sections of the DID. The contractor shall use the chapters necessary for this task order and contrary to paragraph 2 of the DID the contractor shall not retain the chapter heading nor the declaration for chapters not used. Draft QASP includes requirements in regulations, guidance, DIDs and the Quality Control Plan included in the WP.

AC: Acceptance of WP with one revision. Draft QASP reflects requirements of the WP and the Quality Control Plan (QCP) with one revision required.

Measurement/Monitoring: Review of WP and QASP to verify that the minimum acceptable content has been provided and meets applicable guidance.

Incentives/Disincentives: Satisfactory or greater CPARS rating/poor CPARS rating and/or re-performance of work at contractor's expense.

3.2 Task 2, Restoration Advisory Board (FFP): This is a Firm Fixed Price Task (FFP).

Objective: The contractor shall provide all personnel, supplies, accommodations and equipment required to effectively manage and execute the ongoing RAB for the Former Camp Croft.

Performance Standard: This work is to be performed in accordance with EP 200-3-1 "Engineering and Design - Public Participation in the Defense Environmental Restoration Program (DERP) for Formerly Used Defense Sites (FUDS) and FUDS Public Involvement Toolkit and Denix Website". This effort shall include the following services as a minimum: quarterly RAB meetings held in the vicinity of the project site (agenda and presentation/briefing); preparation of RAB meeting minutes; monthly reporting; project scheduling; monitoring public publications and information relevant to the project; issuance of public notices and invitations to concerned parties or those otherwise identified; and a work management plan for this effort. The contractor shall develop and maintain a data repository in the form of a project website for all documentation related to the Camp Croft program. This repository shall include all previous RAB data, studies, correspondence, contract files, Restoration Advisory Board records, and other appropriate documents. The repository shall include electronic copies of all information. These files shall be accessible via the internet to CEHNC, CESAC, CESAD, and the public as defined during system development. The data files shall be provided to US Army Engineering and Support Center, Huntsville on CD/DVD quarterly.

AC: Acceptance of RAB documents (agenda, presentation and briefing of RAB Meeting, RAB meeting minutes, monthly reports, project schedules, public notices and invitations to concerned parties or those otherwise identified) with one revision. Meetings held are organized and requirements are accomplished and conducted in a professional manner. Acceptance of CD/DVD quarterly containing data files pertaining to the repository

Measurement/Monitoring: The final quarterly report and data file deliverables (electronic) constitute completion of the task. A schedule of RAB related events shall be maintained on an internet site accessible by the public, and shall reflect RAB meeting dates, public functions, and other significant events of interest related to the Former Camp Croft.

Incentives/Disincentives: Satisfactory or greater CPARS rating/poor CPARS rating and/or re-performance of work at contractor's expense.

3.3 Task 3, Restoration Advisory Board, Year 2 (FFP): Optional See Task 1 description.

3.4 Task 4, Restoration Advisory Board, Year 3 (FFP): Optional See Task 1 description.

4.0 SUBMITTALS:

Even though draft and draft final submittals are requested, the term "draft" shall not reflect upon the quality of the submittal being provided by the Contractor. Submittals shall include all supporting materials including supporting data whether electronic or hardcopy. Submittals not meeting the requirements of referenced guidance or Data Item Descriptions or missing supporting data may be rejected and revised by the contractor at the contractor's own expense.

4.01 The Contractor shall deliver the specified number of copies shown in Table 4.2 of each report listed in Table 4-1 to the following addresses (addresses to be verified by Contractor):

US Army Engineering & Support Center, Huntsville Attn: CEHNC-CT-E (Janice Jamar) PO Box 1600 Huntsville, AL 35807-4301 4820 University Square Huntsville, AL 35816-1822

US Army Engineering & Support Center, Huntsville Attn: CEHNC-OE-DC (Spencer O'Neal) (PM & COR) PO Box 1600 Huntsville, AL 35807-4301 4820 University Square Huntsville, AL 35816-1822

Commander

U.S. Army Corps of Engineers, Charleston District Attn: CESAC-PM-M (Shawn Boone) 69A Hagood Ave. Charleston, SC 29403-5107

Contractor to obtain and/or verify addresses.

4.02 Submittals and Due Dates.

The Contractor shall submit 1 copy of the entire submittal on a CD with each hard copy of a submittal (Reports, Plans, etc) in accordance with DID WERS-007.01. Hardcopies shall be printed on both sides of the paper whenever possible.

Table 4-1 List of Submittals

Submittal Due Date (Calendar Days)

Meeting minutes for Kickoff phone conference
Proposed Schedule
T days
T

7 days after Kickoff phone conference 7 days after kickoff conference call 30 days after award 30 days from comments received monthly, with payment request quarterly, with payment request quarterly, with payment request

4.3 Submittal Quantities

Provide the number of submittals shown in Table 4-2 to the addressees given in Section 4.2. No draft documents shall be released to the regulatory community until reviewed by the government. All deliverables except final shall be electronic.

	Draft Documents	Draft Final/Final
		Documents
KO/COR	1 each	1 each
USAESCH	4	4
SAC	4	4

4.4 Period of Performance: The Completion Date for this Task Order is 31 August 2015.

5.0 MILESTONE PAYMENTS: (for firm fixed price tasks): Milestones will be considered met or completed when the required QC documentation has been submitted, QA completed and the submittal and/or product is accepted. Any payment vouchers submitted that do not coincide with the final accepted milestones or do not have the appropriate QC documentation will be rejected. All payments will be made utilizing an agreed upon Payment Milestone Schedule. The Contractor shall provide suggested milestones for payment. Milestones for payment shall be shown on the project schedule.

- 5.01 The following is a list of potential milestones for payment:
- Final Submittals: upon government acceptance, for example: Final WP
- Meetings: after completion of meetings with government acceptance of meeting minutes, for example: Final PP meeting transcripts.

6.0 REFERENCES:

- 6.01 Refer to "Base Contract."
- 6.02 Data Item Descriptions are available at the following website: http://www.hnd.usace.army.mil/engr/WERS.aspx .
- 6.03 Camp Croft Historical Analysis, OCT 2005 (CD)
- 6.04 RAB Archive Database (CD/DVD)
- 6.05 Site Specific References
- 6.06 Camp Croft Website: http://www.campcroft.net/documents.aspx
- **7.0 GENERAL CONDITIONS:** See the Base Contract Section C, Section 10 General Conditions and the following addendums:
- 7.01 This is a performance based task order. The inclusion of unit prices in the proposal shall in no way be construed to mean that the Government is procuring a specified number of units of any given service.
- 7.02 Government acceptance of the proposed technical approach and/or price does not relieve the Contractor from full responsibility for the viability, productivity, and efficiency of the approach used to meet the performance requirements of the PWS at the price proposed. The task order is for the provision of services that ultimately meet the performance requirements of this task. If the contractor must adjust its technical approach to include more preparation than anticipated in order to achieve the proposed performance goal then the contractor will do so with no change in task order price.
- 7.03 If the Government at its sole discretion chooses to modify the performance standard the parties to this task order will assess the impact on the estimated amount of effort required to achieve the new performance standards and will negotiate a price adjustment based upon the unit prices providing as price proposal supporting documentation (See Attachment D).
- 7.04 The Contractor attests that it applied due diligence in the research and development of its proposal has priced reasonable estimates of the associated risks into the price. The Contractor accepts full and sole responsibility for

identifying and considering all factors that may affect the cost to execute the work. The act of signing this task order signifies that the Contractor has been given ample opportunity to assess the conditions under which the work will be performed and the Contractor either fully understands those conditions or has factored the risk into the price. 7.05 The Government provided the Contractor with historical documents and documents from previous site activities. The Contractor attests it interpreted the data utilizing an experienced understanding of how the data of this type is collected, analyzed, interpreted, and presented.

8.0 ARMY CONTRACTOR MANPOWER REPORTING:

- 8.1 Implementation.
- 8.1.1 The Office of the Assistant Secretary of the Army (Manpower & Reserve Affairs) operates and maintains a secure Army data collection site where the contractor will report contractor manpower information (including subcontractor manpower information) required for performance of this contract. The contractor shall submit all the information required in the format specified at the following web address: https://cmra.army.mil/default.aspx
- 8.1.2 The Contractors shall fill in the required information on the website, fields are shown below:
- Contract Number
- Delivery Order Number (if applicable)
- Task Order Number (if applicable)
- Requiring Activity Unit Identification Code (UIC)
- Command
- Contractor Contact Information
- Federal Service Code (FSC)
- Direct Labor Hours
- Direct Labor Dollars
- Location Information (where contractor and subcontractors (if applicable) performed the services
- 8.1.3 Reporting period will be the period of performance not to exceed 12 months ending September 30 of each government fiscal year and must be reported by 15 October of each calendar year.
- 8.1.4 If your particular contract crosses fiscal years, 2 entries must be made to capture the data for the contract period; for example if the contract start date is 1 January 2007 and ends 31 December 2007, the data for the period from 1 January 2007 through 30 September 2007 shall be entered not later than 15 October 2007 and the period 1 October 2007 through 31 December 2007 shall be entered not later than 15 January 2008.

Attachment A Performance Requirements Summary

.1 The Contractor shall meet the following performance requirements. Performance requirements are addressed in each task and summarized in the following Performance Requirements Summary. If discrepancies or ambiguity exists between the documents, the order of precedence is 1) the Task; 2) Performance Requirements Summary; 3)

Performance Metrics

Table A-1 Performance Requirements Summary

Task	Objective	Performance Standard	Minimum	Measurement /	Incentive/ Disincentive
Applicatio		Standard	Acceptable Criteria	Monitoring	Disincentive
n 1	Prepare, submit and gain acceptance of a WP that is a detailed and comprehensive plan covering all aspects of the RAB execution.	Prepare the WP in accordance with data item description (DID) WERS-001.01, FUDS Public Involvement Toolkit, Denix Website and EP 200-3-1. The contractor shall use the applicable sections of the DID. The contractor shall use the chapters necessary for this task order and contrary to paragraph 2 of the DID the contractor shall not retain the chapter heading nor the declaration for chapters not used. Draft QASP includes requirements in regulations, guidance, DIDs and the Quality Control Plan included in the WP.	Acceptance of WP with one revision. Draft QASP reflects requirements of the WP and the Quality Control Plan (QCP) with one revision required.	Review of WP and QASP to verify that the minimum acceptable content has been provided and meets applicable guidance.	Satisfactory or greater Contractor Performance Assessment Reporting System (CPARS) rating/poor CPARS rating and/or reperformance of work at contractor's expense.
2	The contractor shall provide all personnel, supplies, accommodation s and equipment	This work is to be performed in accordance with EP 200-3-1 "Engineering and Design - Public Participation in the	Acceptance of RAB documents (agenda, presentation and briefing of RAB Meeting, RAB meeting minutes, monthly reports,	The final quarterly report and data file deliverables (electronic) constitute completion of the	Satisfactory or greater CPARS rating/poor CPARS rating and/or re- performance of work at contractor's
	required to effectively	Defense Environmental	project schedules, public notices and	task. A schedule of RAB related	expense.

_					
	manage and	Restoration Program	invitations to	events shall be	
	execute the	(DERP) for Formerly	concerned parties or	maintained on an	
	ongoing RAB	Used Defense Sites	those otherwise	internet site	
	for the Former	(FUDS) Public	identified) with one	accessible by the	
	Camp Croft.	Involvement Toolkit	revision. Meetings	public, and shall	
		and Denix Website".	held are organized	reflect RAB	
		This effort shall	and requirements are	meeting dates,	
		include the following	accomplished and	public functions,	
		services as a	conducted in a	and other	
		minimum: quarterly	professional manner.	significant events	
		RAB meetings held	Acceptance of	of interest related	
		in the vicinity of the	CD/DVD quarterly	to the Former	
		project site (agenda	containing data files	Camp Croft.	
		and	pertaining to the		
		presentation/briefing)	repository		
		; preparation of RAB			
		meeting minutes;			
		monthly reporting;			
		project scheduling;			
		monitoring public			
		publications and			
		information relevant			
		to the project;			
		issuance of public			
		notices and			
		invitations to			
		concerned parties or			
		those otherwise			
		identified; and a			
		work management			
		plan for this effort.			
		The contractor shall			
		develop and maintain			
		a data repository in			
		the form of a project website for all			
		documentation			
		related to the Camp			
		Croft program. This			
		repository shall			
		include all previous			
		RAB data, studies,			
		correspondence,			
		contract files,			
		Restoration Advisory			
		Board records, and			
		other appropriate			
		documents. The			
		repository shall			
		include electronic			
		copies of all			
		information. These			
		files shall be			
		accessible via the			
		internet to CEHNC,			
		, , , , , , , , , , , , , , , , , , , ,			ı

1	1		Τ		<u> </u>
		CESAC, CESAD,			
		and the public as			
		defined during			
		system development.			
		The data files shall			
		be provided to US			
		Army Engineering			
		and Support Center,			
		Huntsville on			
		CD/DVD quarterly.			
3	The contractor	This work is to be	Acceptance of RAB	The final quarterly	Satisfactory or
	shall provide	performed in	documents (agenda,	report and data	greater Contractor
	all personnel,	accordance with EP	presentation and	file deliverables	Performance
	supplies,	200-3-1	briefing of RAB	(electronic)	Assessment
	accommodation	"Engineering and	Meeting, RAB	constitute	Reporting System
	s and	Design - Public	meeting minutes,	completion of the	(CPARS)
	equipment	Participation in the	monthly reports,	task. A schedule	rating/poor CPARS
	required to	Defense	project schedules,	of RAB related	rating and/or re-
	effectively	Environmental	public notices and	events shall be	performance of
	manage and	Restoration Program	invitations to	maintained on an	work at
	execute the	(DERP) for Formerly	concerned parties or	internet site	contractor's
	ongoing RAB	Used Defense Sites	those otherwise	accessible by the	expense.
	for the Former	(FUDS) and FUDS	identified) with one	public, and shall	
	Camp Croft.	Public Involvement	revision. Meetings	reflect RAB	
		Toolkit and Denix".	held are organized	meeting dates,	
		This effort shall	and requirements are	public functions,	
		include the following	accomplished and	and other	
		services as a	conducted in a	significant events	
		minimum: quarterly	professional manner.	of interest related	
		RAB meetings held	Acceptance of	to the Former	
		in the vicinity of the	CD/DVD quarterly	Camp Croft.	
		project site (agenda	containing data files		
		and	pertaining to the		
		presentation/briefing)	repository		
		; preparation of RAB			
		meeting minutes;			
		monthly reporting;			
		project scheduling;			
		monitoring public			
		publications and			
		information relevant			
		to the project;			
		issuance of public			
		notices and			
		invitations to			
		concerned parties or			
		those otherwise			
		identified; and a			
		work management			
		plan for this effort. The contractor shall			
		develop and maintain			
		a data repository in			
		the form of a project			
]	website for all			

		documentation			
		related to the Camp			
		Croft program. This			
		repository shall			
		include all previous			
		RAB data, studies,			
		correspondence, contract files,			
		Restoration Advisory			
		Board records, and			
		other appropriate			
		documents. The			
		repository shall include electronic			
		copies of all information. These			
		files shall be			
		accessible via the			
		internet to CEHNC,			
		CESAC, CESAD,			
		and the public as			
		defined during			
		system development.			
		The data files shall			
		be provided to US			
		Army Engineering			
		and Support Center,			
		Huntsville on			
4	The contractor	CD/DVD quarterly. This work is to be	A a a a set DAD	The Carl areasters.	Catiafaatamaa
4	The contractor		Acceptance of RAB	The final quarterly	Satisfactory or
	shall provide all personnel,	performed in accordance with EP	documents (agenda,	report and data file deliverables	greater Contractor Performance
	supplies,	200-3-1	presentation and	(electronic)	Assessment
	accommodation	"Engineering and	briefing of RAB Meeting, RAB	constitute	Reporting System
	s and	Design - Public	meeting minutes,	completion of the	(CPARS)
	equipment	Participation in the	monthly reports,	task. A schedule	rating/poor CPARS
	required to	Defense	project schedules,	of RAB related	rating and/or re-
	effectively	Environmental	public notices and	events shall be	_
	manage and	Restoration Program	invitations to	maintained on an	performance of work at
	execute the	(DERP) for Formerly		internet site	contractor's
	ongoing RAB	Used Defense Sites	concerned parties or those otherwise	accessible by the	
	for the Former	(FUDS) Public	identified) with one	_	expense.
			l f	public, and shall reflect RAB	
	Camp Croft.	Involvement Toolkit	revision. Meetings		
		and Denix Website".	held are organized	meeting dates,	
		This effort shall	and requirements are	public functions, and other	
		include the following	accomplished and		
		services as a	conducted in a	significant events	
		minimum: quarterly	professional manner.	of interest related	
		RAB meetings held	Acceptance of	to the Former	
		in the vicinity of the	CD/DVD quarterly	Camp Croft.	
		project site (agenda	containing data files		
		and	pertaining to the		
		presentation/briefing)	repository		
		; preparation of RAB			
		meeting minutes;			

_			
	monthly reporting;		
	project scheduling;		
	monitoring public		
	publications and		
	information relevant		
	to the project;		
	issuance of public		
	notices and		
	invitations to		
	concerned parties or		
	those otherwise		
	identified; and a		
	work management		
	plan for this effort.		
	The contractor shall		
	develop and maintain		
	a data repository in		
	the form of a project		
	website for all		
	documentation		
	related to the Camp		
	Croft program. This		
	repository shall		
	include all previous		
	RAB data, studies,		
	correspondence,		
	contract files,		
	Restoration Advisory		
	Board records, and		
	other appropriate		
	documents. The		
	repository shall		
	include electronic		
	copies of all		
	information. These		
	files shall be		
	accessible via the		
	internet to CEHNC,		
	CESAC, CESAD,		
	and the public as		
	defined during		
	system development.		
	The data files shall		
	be provided to US		
	Army Engineering		
	and Support Center,		
	Huntsville on		
	CD/DVD quarterly.		
L	SE, E, E quarterly.		<u></u>

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Attachment B PERFORMANCE METRICS

B.1 Performance Metrics for Performance Assessment Record (PAR)

	Exceptional	Very Good	Satisfactory	Marginal	Unsatisfactory		
PAR Category: Qu		or Service					
Performance indicator: Document reviews							
Draft Plans, Reports, and documents [Plans, documents and reports are considered draft until accepted as final by the Government]	All contract- milestone documents accepted as submitted	No substantive comments (i.e. limited to grammar, spelling, terminology) to any of the documents, but a few exceptions were noted and corrected	Contractor met Acceptance Criteria	One or more documents required revisions to be resubmitted for approval prior to proceeding. Two backchecks were required on one or more documents before original comments were resolved satisfactorily.	One or more documents did not comply with contract requirements, or one or more documents required more than two backchecks before original comments were resolved satisfactorily, or more than one document was rejected.		
Performance indica			Г	Talla			
Process Compliance	Zero Corrective Action Requests (CAR) or 948s	{1-2} CARs/948s for non-critical violations to WP requirements	Contractor met Acceptance Criteria	{5-6} CARs/948s for non-critical violations and/or {2} CARs/948 for critical violations	{>6} CARS for non-critical violations and/or {>2} CARs/948s for critical violations, or any unresolved CARs		
Project Execution	Zero letters of reprimand, grievances, or formal complaints AND one or more unsolicited letters of commendation		Contractor met Acceptance Criteria	{One} letter of reprimand, grievance or formal complaint that was resolved through negotiation	More than {one} letter of reprimand, grievance or formal complaint that were resolved through negotiation		
Task Completion	Commendation		Contractor met Acceptance Criteria		Final data and QC documentation submitted but not accepted		
PAR Category: Scl	PAR Category: Schedule						

	Exceptional	Very Good	Satisfactory	Marginal	Unsatisfactory	
Performance indica				1		
Final Plans and	All document	Project closed	Project closed	Project closed	Project closed	
Reports, project	submittals and	out/final	out/final	out/final invoice	out/final	
milestones, T.O.	task order	invoice	invoice	accepted within	invoice	
invoices	milestones and	accepted ahead	accepted on	30 calendar days	accepted more	
	invoices	of schedule	T.O. date	after T.O. date.	than 30	
	complete and				calendar days	
	accepted by				after T.O. date.	
	T.O date,					
	project closed					
	out/final					
	invoice					
	approved					
	ahead of					
	schedule					
Project status			Yes		No	
reports accurate						
Performance indica	itor: Impacts to s	chedule 			Ly	
Impacts caused by			Yes		No	
Contractor or						
other causes						
identified, in						
writing to HNC						
CO/ PM, in a						
timely manner to apply acceptable						
corrective actions.						
PAR Category: Co	st Control (Not /	 nnlicable for Fir	 n Fived Price)			
Performance indica						
Unauthorized cost			No		Yes	
overruns			110		100	
Total Project	Total contract	Total contract	Total contract	Total contract	Total contract	
Costs	invoices less	invoices greater	invoices	invoices greater	invoices greater	
00010	than 98% of	than 98% but	between	than 100% but	than or equal to	
	T.O.	less than	99.99% and	less than 105%	105% of T.O.	
	authorized	99.99% of T.O.	100% of T.O.	of T.O.	authorized	
	amount	authorized	authorized	authorized	amount	
		amount	amount	amount		
Performance indica	utor: Monthly cost	t report				
Monthly cost			Yes		No	
reports accurate						
Performance indicator: Impacts to cost						
Impacts caused by			Yes		No	
Contractor or						
other causes						
identified, in						
writing to HNC						
CO/PM, in a						
timely manner to						
apply acceptable						
corrective actions.						
PAR Category: Bu	siness Relations					

	Exceptional	Very Good	Satisfactory	Marginal	Unsatisfactory
Performance indica			Butisfactory	i iii giidi	Clisatisfactory
Corrective			Yes		No
Actions taken			103		110
were timely and					
effective (Refer to					
CARs issued to					
Contractor)					
Performance indica	tor: Professiona	l and Ethical Cond	luct		
Meetings and	Zero letters of		Contractor met	One letter of	More than one
correspondences	reprimand,		Acceptance	reprimand,	letter of
with Public,	grievances, or		Criteria	grievance or	reprimand,
project delivery	formal			formal complaint	grievance or
team and other	complaints			that was resolved	formal
stakeholders	AND one or			through	complaint that
	more			negotiation	were resolved
	unsolicited			8	through
	letters of				negotiation OR
	commendation				removal of one
					or more project
					personnel as a
					results of a
					letter of
					reprimand,
					grievance or
					formal
					complaint.
Performance indica	tor: Customer ha	s overall satisfaction	on with work perfo	rmed	•
Customer survey	4.0-5.0	3.0-3.9	2.0-2.9	1.0-1.9	<1.0
results for rating					
period					
Performance indica	tor: Personnel re	sponsive and coop	erative		
Key personnel	Always		Most Times		Almost Never
responsive, and					
cooperative					
PAR Category: Ma	anagement of Key	y Personnel and R	esources		
Performance indica	tor: Personnel kn	owledgeable and e	effective in their ar	eas of responsibility	
Personnel	All personnel		All personnel	All personnel	All personnel
assigned to tasks	proposed by		proposed by	proposed by	proposed by
	Contractor		Contractor were	Contractor were	Contractor were
	were assigned		assigned to	assigned to	assigned to
	to project,		project, some	project, some	project, some
	some		personnel were	personnel were	personnel were
	personnel were		substituted by	substituted by	substituted by
	substituted by		equally	equally qualified	lesser qualified
	higher		qualified	individuals,	individuals or
	qualified		individuals.	Letter of	HNC requested,
	individuals.			reprimand	in writing,
				received for	removal of
				personnel	assigned
				conduct from	personnel for
				HNC.	poor
i .	İ	1	i	1	performance.

	Exceptional	Very Good	Satisfactory	Marginal	Unsatisfactory			
Performance indicator: Personnel able to manage resources efficiently								
Instances when	0	1-2	3-4	5-6	>6			
resource								
management had								
negative impact								
on project								
execution								
PAR Category: Sa	fety							
Performance indica	ntor: Accidents an	d Violations						
*No Class A	0	No class A	Contractor met	{<2} non-	{1}			
Accidents,	No class A	accidents IAW	Acceptance	explosive related	Any Class A			
Contractor at fault	accidents IAW AR 385-40	AR 385-40	Criteria	Class C accidents, or {1} non-explosive Class B accident, IAW AR 385-10	accident IAW AR-385-10, or Any explosive related accident.			
*Major safety violations	0 accidents/injur ies No safety violations	0 accidents/injuri es No safety violations		{2} non-explosive safety violations.	{>1} any violation of procedures for handling, storage, transportation, or use of explosives IAW the WP, and all Federal, State and local laws/ordinances .			
*Minor safety	No safety	1 safety		{3} safety	{>3} safety			
violations	violations	violation		violations	violations			

Classes of Accidents:

- **Class A:** Fatality or permanent total disability (Government Civilian, Military Personnel, and/or Contractor), or >\$2,000,000 property damage.
- **Class B:** Permanent partial disability or impatient hospitalization of 3 or more persons (Government Civilian, Military Personnel, and/or Contractor), \$500,000< \$2,000,000 property damage.
- **Class C:** Lost Workday (Contractor) or Lost Time (Government Civilians), \$50,000< \$500,000 property damage.
 - **Class D:** \$2000 < \$50,000 property damage.
- * From Section C of Solicitation Number W912DY-04-R-0003, Amendment 000 W912DY-08-R-0016, Amendment 0007 (may be included but are not limited to these).

The following guidelines are provided for issuing ratings that are subjective in nature, these ratings will be supported by the weight of evidence documented during the government's surveillance efforts:

<u>Exceptional:</u> Performance *meets* contractual requirements and *exceeds many* to the Government's benefit. The contractual performance of the element or sub-element being assessed was accomplished with *few minor problems* for which corrective actions taken by the Contractor were *highly effective*.

<u>Very Good:</u> Performance *meets* contractual requirements and *exceeds some* to the Government's benefit. The contractual performance of the element or sub-element being assessed was accomplished with *some minor problems* for which corrective actions taken by the Contractor were *effective*.

<u>Satisfactory:</u> Performance *meets* contractual requirements. The contractual performance of the element or subelement contains *some minor problems* for which corrective actions taken by the Contractor *appear or were satisfactory*.

<u>Marginal:</u> Performance *does not meet all* contractual requirements. The contractual performance of the element or sub-element being assessed reflects a *serious problem* for which the Contractor has *not yet identified corrective actions*. The Contractor's proposed actions appear only *marginally effective or were not fully implemented*.

<u>Unsatisfactory:</u> Performance *does not meet most* contractual requirements and *recovery is not likely* in a timely manner. The contractual performance of the element or sub-element contains *serious problems* for which the Contractor's corrective actions *appear or were ineffective*.

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Attachment C

Price Spreadsheet

Firm Fixed Price Lump Sum Prices offered and accepted are the sole basis of this contract. Unit Prices included herein have no bearing on the task order price and are proposed only to provide a basis for determining a fair and reasonable price if the Government in its sole discretion chooses to modify the performance requirements of this task order. This is a performance based task order and the inclusion of unit prices in the proposal shall in no way be construed as the Government procuring a specified number of units of any given service. The contract is for the provision of services that ultimately meet the performance requirements of each task.

Camp Croft RAB						
Task, Title, Type	Qty	Unit	Price	Total		
1, RAB Work Plan, FFP	1.0	LS	\$6,227.00	\$6,227.00		
2, RAB, FFP/UP	1.0	LS	\$45,145.00	\$45,145.00		
3, RAB Year 2, FFP/UP	1.0	LS	\$38,875.00	\$38,875.00		
4, RAB Year 3, FFP/UP	1.0	LS	\$38,875.00	\$38,875.00		
(Optional) Additional Quarterly Meeting, FUP	1.0	Ea	\$8,328.00			
			Total	\$129,122.00		

• Note: Use RSMeans, most recent version, for applicable unit pricing using applicable location factors.

INSPECTION AND ACCEPTANCE TERMS

Supplies/services will be inspected/accepted at:

CLIN	INSPECT AT	INSPECT BY	ACCEPT AT	ACCEPT BY
0001	Destination	Government	Destination	Government
0002	N/A	N/A	N/A	Government
0003	N/A	N/A	N/A	Government
0004	N/A	N/A	N/A	Government
0005	N/A	N/A	N/A	Government

Section F - Deliveries or Performance

DELIVERY INFORMATION

CLIN	DELIVERY DATE	QUANTITY	SHIP TO ADDRESS	UIC
0001	POP 01-SEP-2012 TO 31-AUG-2013	N/A	US ARMY ENGINEERING & SUPPORT CENTER 4820 UNIVERSITY SQ. HUNTSVILLE AL 35816-1822 256-895-1110 FOB: Destination	DACA87
0002	POP 01-SEP-2012 TO 31-AUG-2013	N/A	(SAME AS PREVIOUS LOCATION) FOB: Destination	DACA87
0003	POP 01-SEP-2013 TO 31-AUG-2014	N/A	(SAME AS PREVIOUS LOCATION) FOB: Destination	DACA87
0004	POP 01-SEP-2014 TO 31-AUG-2015	N/A	(SAME AS PREVIOUS LOCATION) FOB: Destination	DACA87
0005	POP 01-SEP-2012 TO 31-AUG-2015	N/A	(SAME AS PREVIOUS LOCATION) FOB: Destination	DACA87

Section G - Contract Administration Data

ACCOUNTING AND APPROPRIATION DATA

AA: 21220200000 088021 32303H14764930082A000 ENVR 09133

AMOUNT: \$129,122.00

CIN W31RYO223375720001: \$6,227.00 CIN W31RYO223375720002: \$45,145.00 CIN W31RYO223375720003: \$38,875.00 CIN W31RYO223375720004: \$38,875.00

Appendix B

Project Schedule

